

Complementary Bias: A Model of Two-Sided Statistical Discrimination

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1. Introduction

2. A Brief Review of the Literature

A. Models of Discrimination

B. Strategic Complementarities

3. The Basic Model

A. Building Blocks

- Imagine a large number of employers and a larger population of workers.
- Each employer is randomly matched with many workers from this population.
- Workers belong to one of two identifiable groups, $j \in \{A, B\}$
- Denote by λ_A the fraction of A s in the population and $\lambda_B = 1 - \lambda_A$ the fraction of B s.
- One can imagine groups being race, gender, or any other protected class.

- Nature moves first and assigns a type to each worker and a type to each employer.
- The worker's type, denoted by $c \in (0, \bar{c})$, $\bar{c} < \infty$, depicts her cost of investment in human capital.
- Let the fraction of workers with costs no greater than c be represented by $G^W(c)$ – a smooth and continuous cumulative distribution function – with $g^W(c)$ the associated density.
- Similarly, employers have the opportunity to invest at a cost $k_j \in (o, \bar{k})$, $\bar{k} < \infty$, to make their workplaces desirable and productive places to work for workers of type j .

- The fraction of employers with investment cost no greater than k_j is $G^E(k_j)$, with $g^E(k_j)$ the associated density.
- Superscripts “ W ” and “ E ” refer to workers and employers, respectively.

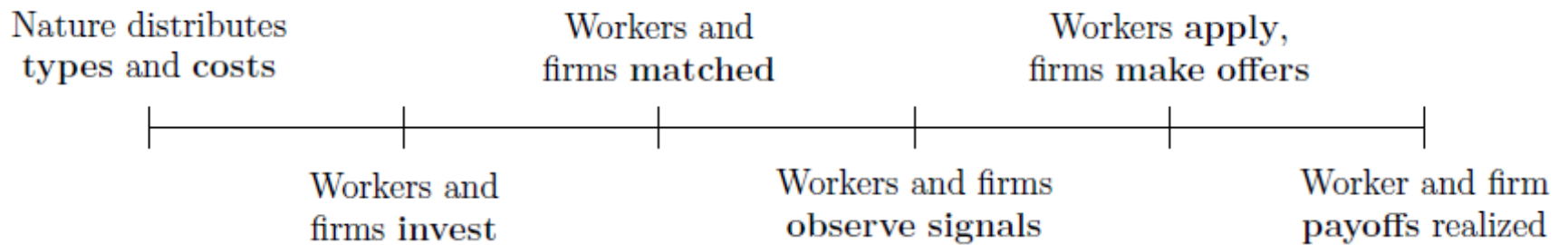


Figure 1: Sequence of Actions

- Associated smooth and continuous distribution function $F_i^W(\theta)$
- Density function $f_i^W(\theta)$ where $i \in \{q, u\}$
- $\phi(\theta) \equiv \frac{f_u^W(\theta)}{f_q^W(\theta)}$ is non-increasing in θ (i.e., $f_i^W(\theta)$ satisfies the monotone likelihood ratio property)
- Noisy but informative signal $\psi \in [0,1]$ to workers
- Distribution function $F_i^E(\psi)$
- Density function $f_i^E(\psi)$ where $i \in \{q, u\}$

B. Payoffs

- If the worker is hired and works for an employer who has made a group j investment, she receives a payoff of $\omega_q - c$ if she chose to invest
- ω_q if not.
- If the worker is hired and works for an employer who has not made a group j investment, she receives $-\omega_u - c$ if she invested and $-\omega_u$ if she did not
- If she does not work for any employer, she receives $-c$ if she invested or zero otherwise

C. Strategies

- The worker's strategy consists of a pair of functions – an investment decision and an application decision
- Write as $I^W: \{A, B\} \times [0, \bar{c}] \rightarrow [0,1]$ and $A^W: \{A, B\} \times [0,1] \times [0,1] \times [0, \bar{c}] \rightarrow [0,1]$
- The employer's strategy also consists of a pair of functions – an investment decision and an assignment decision – $I^E: \{A, B\} \times [0, \bar{k}] \rightarrow [0,1]$, $A^E: \{A, B\} \times [0,1] \times [0,1] \times [0, \bar{k}] \rightarrow [0,1]$

D. Expected Payoffs

- Investing in human capital increases the likelihood that a worker is accepted by an employer.
- If a worker of type j invests, she gets expected gross payoff $(1 - F_q^W(s_j)) \bar{\omega}(\delta_j)$
- Conversely, if she does not invest, she gets $(1 - F_u^W(s_j)) \bar{\omega}(\delta_j)$
- Thus, the net return on investment for workers can be written as:

$$\beta_W(s_j, \delta_j) \equiv [F_u^W(s_j) - F_q^W(s_j)] \bar{\omega}(\delta_j). \quad (1)$$

The net return on investment for workers can be written as:

$$\beta_E(t_j, \pi_j | \lambda_j) \equiv \lambda_j [F_u^E(t_j) - F_q^E(t_j)] \bar{\chi}(\pi_j). \quad (2)$$

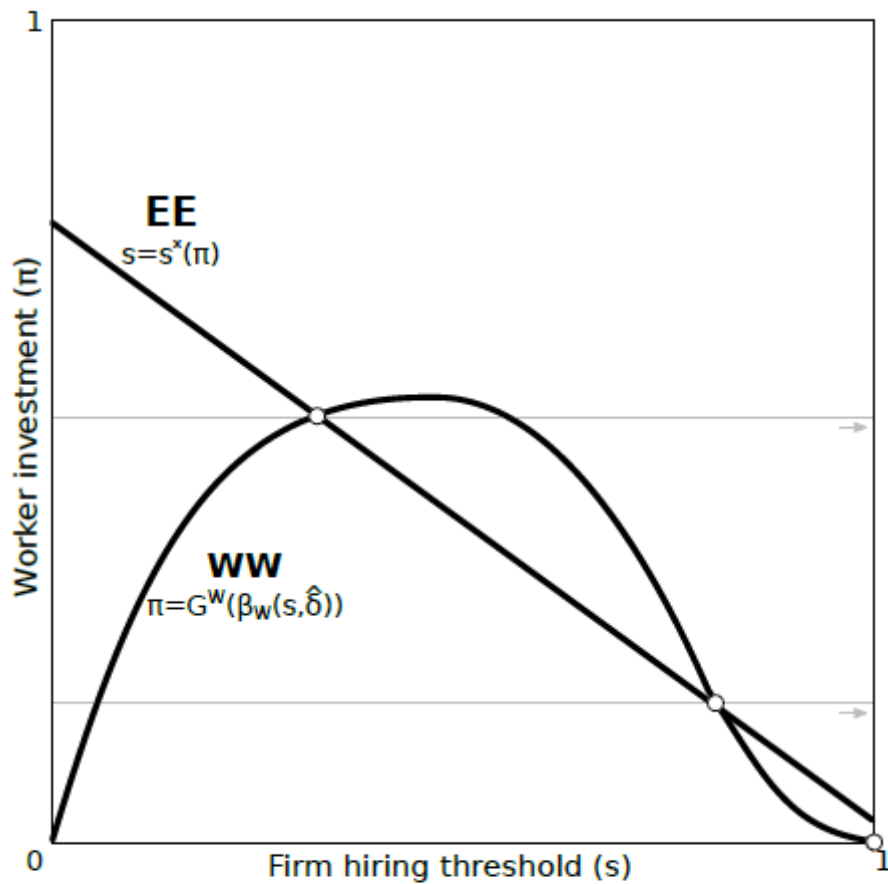
E. Bayesian Nash Equilibrium

Definition. *An equilibrium of the game is a pair of beliefs $\{\pi, \delta\}$ satisfying:*

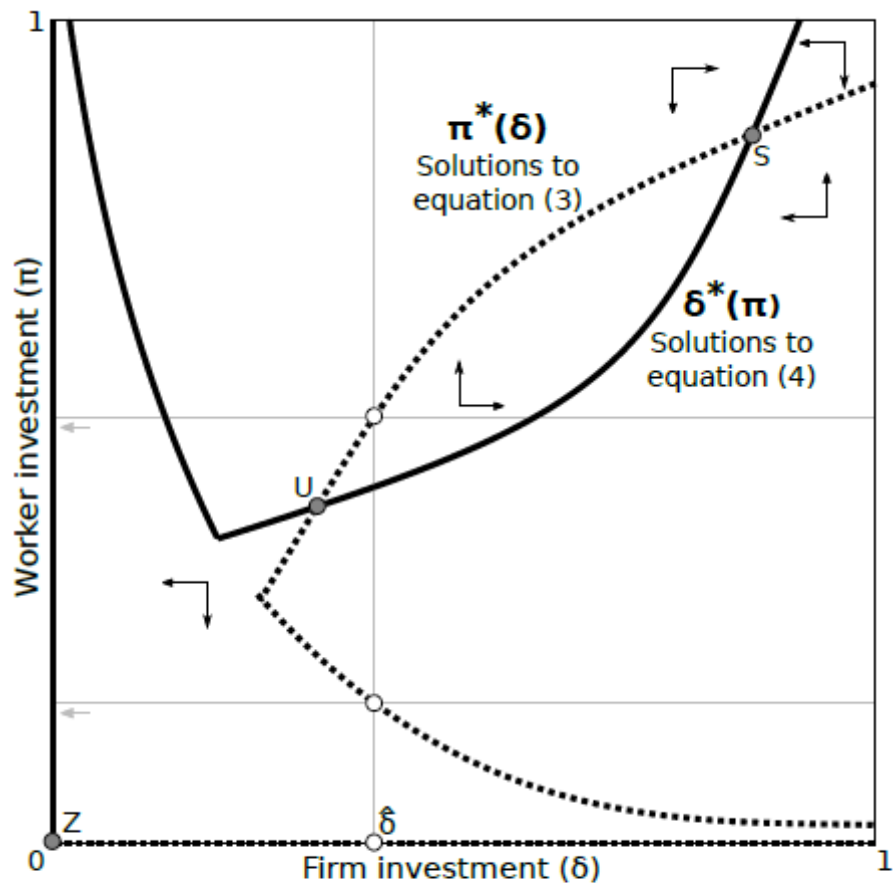
$$\pi_j = G^W (\beta_W (s_j, \delta_j)) \quad (3)$$

$$\delta_j = G^E (\beta_E (t_j, \pi_j | \lambda_j)) \quad (4)$$

Proposition 1. *Let $\pi^*(\delta)$ and $\delta^*(\pi)$ be the sets of solutions to equations (3) and (4) respectively. Assume that $\phi(\theta)$ and $\tau(\psi)$ are continuous, strictly decreasing and strictly positive on $[0, 1]$, and that $G^W(c)$ and $G^E(k)$ are continuous with full support on $[0, \bar{c}]$ and $[0, \bar{k}]$ with $G^W(0) = G^E(0) = 0$. Further assume that for some $\underline{\delta}$, there exists an s for which $G^W(\beta_W(s, \delta)) > \phi(s) / [\chi_q/\chi_u + \phi(s)]$. Similarly assume that for some $\underline{\pi}$, there exists a t for which $G^E(\beta_E(t, \pi|\lambda)) > \tau(t) / [\omega_q/\omega_u + \tau(t)]$. Then non-zero elements of $\pi^*(\delta)$ and $\delta^*(\pi)$ exist for any $\delta \geq \underline{\delta}$ and $\pi \geq \underline{\pi}$ respectively. If there is a set of beliefs $\{\pi, \delta\}$ such that $\delta \in \delta^*(\pi)$ and $\pi < \max\{\pi^*(\delta)\}$ then there exist multiple solutions to the two-sided model.*



(a) Solutions to equation (3) when $\delta = \hat{\delta}$



(b) Two-sided equilibria at Z , U and S

Figure 2: Equilibria in the two-sided model

F. Dynamics

To analyze stability more generally, we approximate this two-dimensional system of non-linear equations as a first-order linearized system of difference equations.

$$d_{t+1} = \begin{pmatrix} \pi_{t+1} \\ \delta_{t+1} \end{pmatrix} = \Upsilon \begin{pmatrix} \pi_t \\ \delta_t \end{pmatrix} \quad (5)$$

For ease of exposition, define the following derivatives.

$$WW'_1 = G^{W'} \cdot [f_u^W (s^* (\pi)) - f_q^W (s^* (\pi))]$$

$$WW'_2 = G^{E'} \cdot [f_u^E (t^* (\delta)) - f_q^E (t^* (\delta))]$$

$$EE'_1 = 1/s^{*'} (\pi)$$

$$EE'_2 = 1/t^{*'} (\delta)$$

$$RR'_1 = \bar{\omega}' (\delta) \cdot [F_u^W (s^* (\pi)) - F_q^W (s^* (\pi))] \cdot G^{W'}$$

$$RR'_2 = \bar{\chi}' (\pi) \cdot \lambda \cdot [F_u^E (t^* (\delta)) - F_q^E (t^* (\delta))] \cdot G^{E'}$$

These definitions allow us to write the Jacobian of the system compactly.

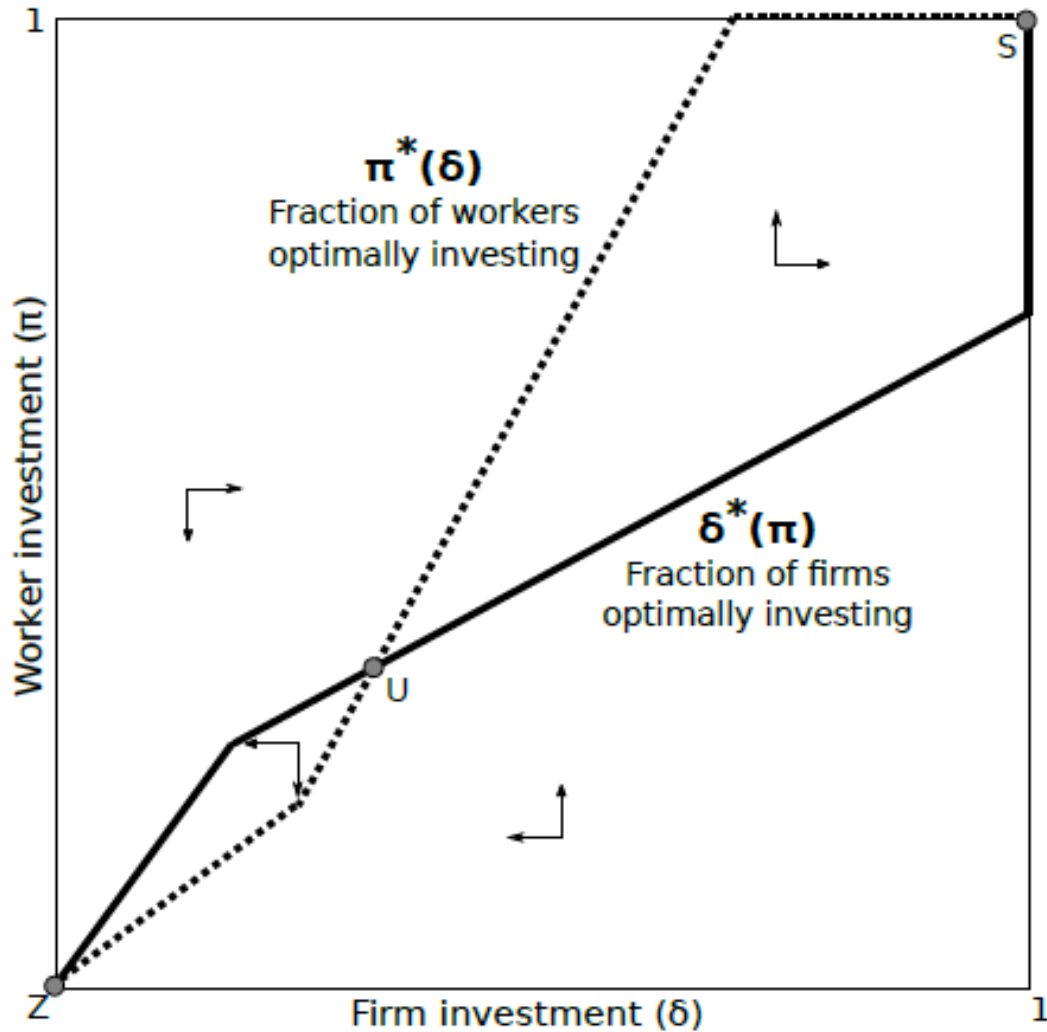
$$\begin{bmatrix} WW'_1 \frac{1}{EE'_1} & RR'_1 \\ RR'_2 & WW'_2 \frac{1}{EE'_2} \end{bmatrix}$$

The following condition is necessary and sufficient for this (Neusser 2016).

$$\left| WW_1' \frac{1}{EE_1} + WW_2' \frac{1}{EE_2} \right| < 1 + \left(WW_1' \frac{1}{EE_1} \cdot WW_2' \frac{1}{EE_2} \right) - (RR_1' \cdot RR_2') < 2.$$

3.1 An Example with Uniform Cost and Signal Distributions

Figure 3: Equilibria in the Clear / Unclear Example



4. Extending the Basic Model: One-Sided Policies

A. Equality in Offers

- Given beliefs (π_A, π_B) and worker application standards (t_A, t_B) , it will choose hiring standards (s_A, s_B) and make an investment decision $i_j \in \{q, u\}$ for each group $j \in \{A, B\}$ to solve the following optimization problem

$$\max_{s_A, s_B, i_A, i_B} [\lambda_B P(s_B, \pi_B, i_B) + \lambda_A P(s_A, \pi_A, i_A)] \quad \text{s.t.} \quad \rho(s_B, \pi_B) = \rho(s_A, \pi_A). \quad (6)$$

Definition. An equilibrium under affirmative action is a set of beliefs (π_A, π_B) , (δ_A, δ_B) , worker standards (t_A, t_B) and employer standards (s_A, s_B) satisfying the following conditions:

(a) Firm signal thresholds (s_A, s_B) solve problem (6), given (π_A, π_B, t_A, t_B) .¹⁹

(b) $t_j = t_j^*(\delta_j)$, $j \in \{A, B\}$

(c) $\pi_j = G^W(\beta_W(s_j, \delta_j))$, $j \in \{A, B\}$

(d) $\delta_j = G^E(\lambda_j [F_u^E(t_j) - F_q^E(t_j)] [\pi_j (1 - F_q^W(s_j)) \chi_q - (1 - \pi_j) (1 - F_u^W(s_j)) \chi_u])$, $j \in \{A, B\}$

Proposition 2. *Assume that, without affirmative action, there exists an equilibrium with positive investment. Then there exists an equilibrium under affirmative action without homogeneous beliefs.*

Proposition 3. *Assume that $\phi(\theta)$ and $\tau(\psi)$ are continuous, strictly decreasing and strictly positive on $[0, 1]$. Further assume that $\lambda_A \neq \lambda_B$ and that $G^E(k)$ and $G^W(c)$ are strictly increasing. Then no equilibrium with positive investment and homogeneous employer beliefs exists (with or without affirmative action).*

Proposition 4. *Assume that $\phi(\theta)$ and $\tau(\psi)$ are continuous, strictly decreasing and strictly positive on $[0, 1]$. Further suppose that the A and B markets start with $\pi_A > \pi_B > 0$ and $\delta_A > \delta_B > 0$. For fixed beliefs $\{\pi_A, \pi_B, \delta_A, \delta_B\}$ and low enough δ_B and π_B , imposing affirmative action causes zero firms to invest in B amenities and zero B workers to invest.*

B. Equality in Employment

- Given beliefs (π_A, π_B) and worker application standards (t_A, t_B) , an employer will again choose hiring standards (s_A, s_B) and make investment decisions (i_A, i_B) to solve the following problem:

$$\max_{s_A, s_B, i_A, i_B} [\lambda_B P(s_B, \pi_B, i_B) + \lambda_A P(s_A, \pi_A, i_A)] \quad \text{s.t.} \quad \rho_H(s_B, \pi_B, i_B) = \rho_H(s_A, \pi_A, i_A). \quad (7)$$

Definition. An equilibrium under an employment quota is a set of beliefs (π_A, π_B) , (δ_A, δ_B) , worker standards (t_A, t_B) and employer standards $(s_j^{q,q}, s_j^{q,u}, s_j^{u,q}, s_j^{u,u})$, $j \in \{A, B\}$ satisfying the following conditions:

(a) Each firm's investment decisions (i_A, i_B) and thresholds (s_A, s_B) solve (7), given (π_A, π_B, t_A, t_B)

(b) $t_j = t_j^*(\delta_j)$, $j \in \{A, B\}$

(c) $\pi_j = G^W(\bar{\beta}_W)$, $j \in \{A, B\}$

(d) $\delta_j = \int_0^1 G^E(k_j^*(k_{-j})) dk_{-j}$

Proposition 5. *Assume that G^E has full support on $[0, \bar{c}]$ with $\bar{c} > \omega_q$, let $\phi(\theta)$ be strictly decreasing, and define \tilde{s} as the firm signal threshold such that $\phi(\tilde{s}) = 1$. If firm investment is close enough to perfectly observable, any equilibrium under an employment quota must entail homogeneous beliefs if:*

$$\eta(\bar{\beta}(s)) < \frac{\phi(s_j)}{\phi(s_j) - 1}$$

for all $s \in [0, \tilde{s})$ where $\eta(c) = \frac{d[c \cdot G(c)]}{dc}$ and $\bar{\beta}(s) = [F_u^W(s) - F_q^W(s)] \omega_q$.

Proposition 6. *Assume that $\phi(\theta)$ and $\tau(\psi)$ are continuous, strictly decreasing and strictly positive on $[0, 1]$. Further suppose that the A and B markets start with $\pi_A > \pi_B > 0$ and $\delta_A > \delta_B > 0$. For low enough δ_B and π_B , imposing an employment quota lowers employment of A workers. Furthermore, there exists an open set of parameters such that the policy leads to zero investment by B workers.*

C. Wage and Employments Subsidies

D. An “Impossibility” Result

Proposition 7. *Suppose that we seek to move to an equilibrium $\{s^*, t^*, \pi^*, \delta^*\}$ from another point with $s_0 > s^*$, $t_0 > t^*$, $\pi_0 < \pi^*$ by independently setting some combination C of s , t , π and δ . There exist interventions that achieve this aim for any $\{\pi_0, \delta_0\}$ if and only if $\{\delta, \pi\} \in C$, $\{t, \pi\} \in C$ or $\{s, \delta\} \in C$. Targeting $\{\delta, \pi\}$ is faster than any alternative.*

5. Extending the Basic Model: Two-Sided Policies

A. Two-Sided Investment Insurance

Proposition 8. *Suppose that the government observes noisy but informative signals, θ^g and ψ^g , of worker and firm investment respectively. For any initial beliefs, there exist incentive payments ω^g and χ^g conditional on these signals that immediately ensure that $\pi_A = \pi_B$, $\delta_A = \delta_B$, $s_A = s_B$ and $t_A = t_B$. If and only if $\lambda_A \neq \lambda_B$, a non-zero permanent investment subsidy is required to maintain $\pi_A = \pi_B$.*

If the government sets $s_B^g = s_A$, the fraction of B workers who invest is:

$$\pi_{B,t} = G^W \left(\beta_W (s^* (\pi_{B,t-1}), \delta_{B,t-1}) + \left[\tilde{F}_u^W (s_A | \theta < s^* (\pi_{B,t-1})) - \tilde{F}_q^W (s_A | \theta < s^* (\pi_{B,t-1})) \right] \omega^g \right).$$

Since this is achieved immediately, the actual cost of the worker payments are as follows.

$$\delta \left[1 - \tilde{F}_q (s_A | \theta < s_A) \right] \omega^g + (1 - \delta) \left[1 - \tilde{F}_u (s_A | \theta < s_A) \right] \omega^g$$

B. Affirmative Action

Proposition 9. *Assume that $\phi(\theta)$ and $\tau(\psi)$ are continuous, strictly decreasing and strictly positive on $[0, 1]$. For any $\pi_B \in [0, 1)$ and $\pi_A \in (0, 1)$ with $\pi_B < \pi_A$, there exist cost distributions G^W and G^E , a signal distribution $F_i^W(\theta)$ and parameters such that: (i) π_B and π_A are part of an equilibrium; and (ii) no one-sided investment subsidy can raise π_B to π_A in any finite number of periods T , even if combined with affirmative action.*

6. Interpreting Group Differences in the Presence of Two-Sided Statistical Discrimination

- Two-sided statistical discrimination complicates empirical analysis, since differences between groups are generically a combination of both employer and worker decision-making.
- For example, consider a setting with employer learning as in Altonji and Pierret (2001).
- Under conditions they outline, the conditional expectation for log-wages can be written as a time-varying function of the form:

$$E(w_t | s_i, z_i, t) = b_{s,t} s_i + b_{z,t} z_i + H(t)$$

- An implication of this or any other model in which investments depend on beliefs or otherwise depend on race is that empirical analysis designed to detect statistical discrimination may be misleading.
- Assuming that race is an s variable – i.e., employers statistically discriminate – the linear predictor of the wage must be modified as follows:

$$E^* (w_t | s_i, z_i, t) = (b_{s,t} + \rho_{s,t}) s_i + b_{z,t} z_i + b_t t$$

- Lang and Lehmann (2012) discuss an alternative test that is robust to differing wage profiles of black and white workers.
- Let B_i be a dummy for whether a worker is black.
- As before, z_i is correlated with productivity and initially unobserved by the employer.
- Lang and Lehmann propose comparing two regressions.

$$E^* (w_t | s_i, z_i, t) = \alpha_1 + \alpha_2 B_i + \alpha_3 t + \alpha_4 B_i t + \alpha_5 z_i$$

$$E^* (w_t | s_i, z_i, t) = \beta_1 + \beta_2 B_i + \beta_3 t + \beta_4 B_i t + \beta_5 z_i + \beta_6 z_i t$$

- If black workers are lower productivity on average and employers statistically discriminate, we would therefore expect in the following $\gamma_4 < 0$ and $\gamma_2 > 0$ in the following auxiliary regression.

$$E^* (z_t t | s_i, z_i, t) = \gamma_1 + \gamma_2 B_i + \gamma_3 t + \gamma_4 B_i t + \gamma_5 z_i$$

A. Detecting Employer Discrimination

- If workers are paid their marginal product, the wage paid by a firm to a worker with ability a_i at a firm with can k_j^F be shown to be as follows

$$\ln w_i = \left(\frac{\sigma_{a,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_{a,j}^2} \right) \ln a_i + \left(\frac{\sigma_{\varepsilon,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_{a,j}^2} \right) \mu_{a,j} + \ln \gamma + (1 - \gamma) \ln k_{j,F} + \frac{1}{2} \left(\frac{\sigma_{\varepsilon,j}^2 \sigma_{a,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_{a,j}^2} \right) + \left(\frac{\sigma_{a,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_{a,j}^2} \right) \ln \varepsilon_i$$

Assumption. For a worker of long enough tenure at her previous employer, her past wage exactly reflects her ability at a new firm.

Nonetheless, this assumption allows us to write the wage offered to worker i as a particularly simple function of her wage at her previous firm, group-specific fixed effects for the source and destination firms, and an error term:

$$\ln(w_i) = \beta_j \ln(w_i^{OLD}) + \alpha_{j,fOLD} + \alpha_{j,fNEW} + \nu_i \quad (8)$$

where:

$$\alpha_{j,f^{NEW}} = \left(\frac{\sigma_{\varepsilon,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_a^2} \right) \mu_{a,j} + (1 - \gamma) k_{j,F^{NEW}} + \frac{1}{2} \left(\frac{\sigma_{\varepsilon,j}^2 \sigma_{a,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_{a,j}^2} \right)$$

$$\alpha_{j,f^{OLD}} = -(1 - \gamma) \ln k_{j,F^{OLD}}$$

$$\nu_i = \left(\frac{\sigma_{a,j}^2}{\sigma_{\varepsilon,j}^2 + \sigma_{a,j}^2} \right) \ln \varepsilon_i$$

and β_j is the elasticity of the wage with respect to individual ability:

Proposition 10. *Assume that ability at the new and old firms are correlated: $\ln a_i = c_j + \rho \ln a_i^{OLD} + \ln \eta_i$ where $0 < \rho \leq 1$. Conditional on firm fixed effects, assume that $\ln \varepsilon_i$, $\ln \varepsilon_i^{OLD}$ and $\ln \eta_i$ are uncorrelated with $\ln w_i^{OLD}$ and that a worker's past employer has more information than her new employer: $\sigma_{\varepsilon,j}^2 \geq \sigma_{\varepsilon,j,OLD}^2$. Then the difference in coefficients from regression (8) is $\hat{\Gamma}$, where*

$$\begin{aligned} \hat{\Gamma} &= \rho \left[\left(\frac{\sigma_{\varepsilon,W,OLD}^2 + \sigma_{a,W}^2}{\sigma_{\varepsilon,W}^2 + \sigma_{a,W}^2} \right) - \left(\frac{\sigma_{\varepsilon,B,OLD}^2 + \sigma_{a,B}^2}{\sigma_{\varepsilon,B}^2 + \sigma_{a,B}^2} \right) \right] \\ &= \rho \left[\underbrace{\left(\frac{\sigma_{a,W}^2}{\sigma_{\varepsilon,W}^2 + \sigma_{a,W}^2} \right) - \left(\frac{\sigma_{a,B}^2}{\sigma_{\varepsilon,B}^2 + \sigma_{a,B}^2} \right)}_{\Gamma \text{ (true difference in returns)}} + \left(\frac{\sigma_{\varepsilon,W,OLD}^2}{\sigma_{\varepsilon,W}^2 + \sigma_{a,W}^2} \right) - \left(\frac{\sigma_{\varepsilon,B,OLD}^2}{\sigma_{\varepsilon,B}^2 + \sigma_{a,B}^2} \right) \right]. \end{aligned}$$

7. Conclusion